



## Notice of the General Meeting

The Annual Ordinary General Meeting of Shareholder for the year 2026

Krungthai Car Rent and Lease Public Company Limited

Friday, April 24<sup>th</sup>, 2026 at 14.00 hours

via Electronic Meeting (E-AGM) only

Pursuant to the Emergency Decree on Electronic Media Conference B.E. 2563 (2020)  
and Other Related Laws and Regulations

March 26<sup>th</sup>, 2026

**Subject** : Invitation to the 2026 via Electronic Meeting (E-AGM) only

**To** : Shareholders

**Attachment:**

- (1) Annual Report (digital format in the form of QR Code).



- (2) Brief biodata of the person nominated for the position of directors for the replacement of the retired directors by rotation method.
- (3) Profiles of the Auditors
- (4) Brief biodata of independent directors.
- (5) Power of Attorney or Letter of Assignment of Proxy.
- (6) Articles of Association relating to the Annual General Meeting of Shareholders.
- (7) Procedures for Meeting Attendance via Electronic Media
- (8) Guidelines for Shareholders' Attendance at the Meeting via Electronic Media
- (9) Requisition Form for supporting documents of the 2026 Annual General Meeting of Shareholders

With the Board of Directors having resolved to hold the Annual General Meeting of Shareholders for the fiscal year 2026 on Friday, April 24<sup>th</sup>, 2026, at 14:00 hours, in the form of an Electronic Meeting (E-AGM) only, with Inventech Systems (Thailand) Co.,Ltd. ("Inventech") as the meeting system service provider.

The Company provided the opportunity for the shareholders to propose agendas and to nominate qualified candidates for election as directors for the Meeting in advance during November 17<sup>th</sup>, 2025 to January 20<sup>th</sup>, 2026 pursuant to the Company's announcement on November 17<sup>th</sup>, 2025 through the Company's website and the Stock Exchange of Thailand ("SET") disclosure system. However, none of shareholders proposed any matters or nominated any candidates for election as directors.

The agenda for the 2026 Annual General Meeting of Shareholders is as follows:

**Agenda 1** Consideration and validation of the minutes of the Annual General Meeting of Shareholders for the fiscal year 2025 was held on April 23<sup>rd</sup>, 2025.

Objective and The Annual General Meeting of Shareholders for the year 2025 was held on April 23<sup>rd</sup>, 2025.

Rationale: The company has prepared the meeting minutes within 14 days from the date of the meeting and submitted them to the Stock Exchange of Thailand and the Ministry of Commerce within the legal timeframe. Additionally, the minutes have been published on the company's website at [https://www.krungthai.co.th/investors\\_news-15](https://www.krungthai.co.th/investors_news-15)

Opinion of the Board The Board of Directors has considered and mutually agreed that the minutes of the Annual General Meeting of Shareholders for the fiscal year 2025 was accurate and correct. It is deemed appropriate to validate the minutes of the minutes of the Annual General Meeting of Shareholders for the fiscal year 2025, which was held on April 23<sup>rd</sup>, 2025.

Voting This resolution in this Agenda shall comprise a majority vote of the shareholders who attend the Meeting and cast their votes.

**Agenda 2 Consideration of the committee's report concerning the performance of the company over the past year as proposed by the Board of Directors.**

Objective and Rationale: The Company has reported its operating results for the year 2025 as presented in the 56-1 One Report 2025.

Opinion of the Board The Board of Directors has considered and mutually agreed that the shareholders' meeting is recommended to acknowledge the company's operating results for the year 2025 with the details as appeared in the Annual Report of the year 2025 which was attached with this invitation letter(digital format in the form of QR Code)

Voting This Agenda is for acknowledgment; therefore the resolution is not required.

**Agenda 3 Consideration and approval of the Financial Statements for the year ended December 31<sup>st</sup>, 2025, and the company's auditor's report.**

Objective and Rationale: In compliance with Section 112 of the Public Limited Companies Act B.E. 2535 (1992) and Article 54 of the Company's Articles of Association, the Company is required to prepare a statement of financial position (balance sheet) and a statement of profit and loss as of the end of its fiscal year. These financial statements must be audited by an external auditor before being presented to the shareholders for approval.

The statement of financial position, statement of comprehensive income, and the auditor's report for the financial year ended December 31, 2025, have been reviewed by the Audit Committee and have been duly audited and certified as accurate by the certified public accountant.

Opinion of the Board The committee in charge with auditing – the auditing committee – has considered the company's financial statements for the fiscal year ended December 31<sup>st</sup>, 2025, with the details as appeared in the Annual Report of the year 2025. This report has been audited by the Certified Public Accountant. The said financial statements are deemed appropriate, and then proposed to the shareholders' meeting for further approval.

Voting This resolution in this Agenda shall comprise a majority vote of the shareholders who attend the Meeting and cast their votes.

**Agenda 4 Approval of the allocation of profit and the payment of dividend according to the company's performance in 2025.**

Objective and Rationale: The Company has a dividend payment policy of distributing no less than 50% of its net profit after corporate income tax and statutory reserves to shareholders annually. However, the actual dividend payment will depend on the Company's financial position, future business plans, operational performance, liquidity, and other necessary and appropriate considerations, including conditions imposed by financial institutions.

For the fiscal year ended December 31<sup>st</sup>, 2025, the Company recorded a net profit of THB 165 million in its separate financial statements and has fully allocated the required statutory

reserve. Accordingly, the Board proposes the allocation of net profit as an annual dividend for 2025 at a rate of THB 0.19 per share, amounting to THB 47.5 million, for consideration and approval.

The Company has already paid an interim dividend based on the 2025 performance at a rate of THB 0.14 per share, totaling THB 47.5 million, on September 11, 2025. The remaining dividend of THB 0.14 per share, amounting to THB 35.0 million, is scheduled to be paid on May 21<sup>st</sup>, 2026.

**Information of the rate of dividend payment for comparison:**

		2025	2024
1	The company's net profit (unit: baht)	164,764,307	92,334,719
2	Number of shares (unit: share)	250,000,000	250,000,000
3	Total dividends paid per share (unit: baht per share)	0.33	0.19
	3.1 Interim dividend (unit: baht per share)	0.19	0.08
	3.2 Annual dividend (unit: baht per share)	0.14	0.11
4	Total dividends paid and to be paid (unit: baht)	82,500,000	47,500,000
5	The ratio of dividend pay-out (unit: percentage of net profit)	50%	50%

Opinion of the Board The Board of Directors deems it appropriate to propose the allocation of profit and the payment of dividends for the 2025 financial performance for approval. The proposed dividend payment to shareholders is at a rate of THB 0.33 per share, totaling THB 82.5 million.

The Company has already paid an interim dividend based on the 2025 performance at a rate of THB 0.19 per share, amounting to THB 47.5 million, on September 11, 2025. The remaining dividend, at a rate of THB 0.14 per share, totaling THB 35.0 million, is scheduled to be paid on May 21<sup>st</sup>, 2026.

The Board further proposes that the allocation of profit and the dividend payment for the 2025 financial performance be presented for approval at the Shareholders' Meeting on April 24<sup>th</sup>, 2026. However, the entitlement to receive the proposed dividend remains uncertain until approved by the Shareholders' Meeting.

Voting This resolution in this Agenda shall comprise a majority vote of the shareholders who attend the Meeting and cast their votes.

**Agenda 5 Consideration of a move to elect new directors for the replacement of directors retired by rotation method,**  
Objective and Rationale: In compliance with the Public Limited Companies Act and Article 18 of the Company's Articles of Association, which stipulate that at least one-third of the total number of directors must retire by rotation, and if the number cannot be exactly divided into three, the nearest number to one-third shall retire, For this Annual General Meeting of Shareholders, the following two directors are due to retire by rotation:

Opinion of  
the Board

According to the Company's Articles of Association, one-third of the directors must retire by rotation at the Annual General Meeting. This year, the following directors are due to retire by rotation:

1) Mr. Chaiwat Atsawintarangkun – Member of Independent Audit Committee, Chairman of the Audit Committee, Chairman of the Nominating and Remunerating Committee and Member of the Risk Management Committee; along with 2) Mr. Karoon Laoharatanun, Member of Independent Audit Committee, Member of Audit Committee, and Chairman of the Risk Management Committee. The Company provided an opportunity for shareholders to nominate qualified individuals who do not possess any disqualifying characteristics for election as directors in accordance with the criteria disclosed on the Company's website (<https://www.krungthai.co.th/investors-68>) from November 17<sup>th</sup>, 2025, to January 20<sup>th</sup>, 2026. However, no shareholders submitted any nominations.

The Nomination and Remuneration Committee, excluding directors with conflicts of interest, carefully considered the qualifications, expertise, skills, and experience of the Board of Directors using the Board Skill Matrix. After thoroughly evaluating the candidates' professional backgrounds and diverse industry experience, the Committee concluded that they meet all required qualifications and suitability criteria.

The Board of Directors, excluding those with conflicts of interest, concurred with the Nomination and Remuneration Committee's recommendation and agreed to propose the re-election of the two retiring directors at the 2026 Annual General Meeting of Shareholders for another term. The Board determined that both directors had undergone a rigorous selection process, ensuring their qualifications align with the Company's business needs. They possess extensive expertise across multiple professions, exhibit strong leadership, have broad strategic vision, uphold high ethical standards, and are capable of providing independent opinions in compliance with relevant regulations.

Even though Mr. Chaiwat Assawinrangkul, an Independent Director and Chairman of the Audit Committee, has served as a director for a consecutive period exceeding nine years, which is beyond the Company's policy that independent directors should not serve for more than nine years, the Board of Directors (excluding interested directors) has carefully considered his qualifications, knowledge, expertise, experience, and independence in expressing opinions. The Board is of the view that he remains capable of performing his duties effectively and continues to provide independent opinions that are beneficial to the Company's corporate governance.

In addition, the said director has a strong understanding of the Company's business and plays a significant role in continuously supporting the operations of the Board of Directors and its sub-committees. The Company has provided shareholders with an opportunity to propose qualified candidates for election as directors in advance; however, no nominations were received from shareholders. The Company will continue to seek and nominate qualified individuals to enhance board diversity in the future. (Attachments 1 and 2)

Voting This resolution in this Agenda shall comprise a majority vote of the shareholders who attend the Meeting and cast their votes.

**Agenda 6** Determination of Director's Remuneration for the Year 2026.

Objective and According to Article 16 of the Company's Articles of Association, the Company's directors are

Rationale: entitled to receive remuneration for performing their duties. This remuneration includes salaries, meeting fees, per diem allowances, and annual compensation (bonuses).

The Nomination and Remuneration Committee has preliminarily reviewed the structure and components of directors' remuneration and submitted its proposal to the Board of Directors for consideration of appropriateness. In determining the proposed remuneration, the Committee took into account the directors' duties, scope of work, roles and responsibilities, the linkage between operating performance and performance achievements, as well as other relevant factors. The Committee also considered a benchmark comparison of directors' remuneration among other listed companies in the same industry or of comparable size.

For the year 2026 (B.E. 2569), the Nomination and Remuneration Committee deems it appropriate to propose that the Board of Directors submit the matter to the 2026 Annual General Meeting of Shareholders for consideration and approval of an increase in directors' remuneration of 5%, within a total amount not exceeding THB 5,000,000 (five million Baht).

Details of the remuneration are as follows:

	Meeting allowance		Retainer fee	
	Unit:		Unit:	
	Baht per person per meeting		Baht per person per month	
1. Monetary remuneration	2026	2025	2026	2025
The Board of Directors				
- Chairman of the Committee	60,900.00	58,008.39	-	-
- Committee member	49,500.00	47,132.26	-	-
- Independent Director	27,700.00	26,368.13	27,700.00/ 34,600.00	26,368.13/ 32,960.20
Audit Committee				
- Chairman of the Committee	34,600.00	32,960.20	-	-
- Committee member	27,700.00	26,368.13	-	-
Nominating and Remunerating Committee				
- Chairman of the Committee	34,600.00	32,960.20	-	-
- Committee member	27,700.00	26,368.13	-	-
Corporate Governance Committee				
- Chairman of the Committee	34,600.00	32,960.20	-	-
- Committee member	27,700.00	26,368.13	-	-

Risk Management Committee				
- Chairman of the Committee	34,600.00	32,960.20	-	-
- Committee member	27,700.00	26,368.13	-	-

2. Non-Monetary Remuneration and other Benefits	2026	2025
The Board of Directors	-None-	-None-

For the 2025 financial year, the Company paid director remuneration in the form of monthly compensation totaling THB 1,344,775 and meeting allowances totaling THB 1,903,107, resulting in a total director remuneration of THB 3,247,882 for the year.

Opinion of the Board After due consideration, the Board of Directors concurs with the Nomination and Remuneration Committee's proposal and deems it appropriate to present the following matters for the Annual General Meeting of Shareholders' consideration:

1. Acknowledgment of the director remuneration payments for 2025, as previously approved by the 2025 Annual General Meeting of Shareholders, as reported.
2. Approved the determination of directors' remuneration and monthly remuneration for the year 2026, with an increase of 5% as proposed, in accordance with the rationale and details set forth above in all respects.

Voting This resolution in this Agenda shall comprise a majority vote of the shareholders who attend the Meeting and cast their votes.

**Agenda 7 Consideration of an appointment of the company's auditors for the fiscal year ending December 31<sup>st</sup>, 2026, and consideration of the remuneration of auditor or auditors.**

Objective and Rationale: The Audit Committee has considered the selection of the Company's external auditor based on performance, independence, and audit fees. After a thorough evaluation, the committee has provided its recommendations to the Board of Directors for approval.

The Audit Committee proposes the appointment of Ms. Nannaphat Wansomboon (CPA License No. 7793), and/or Ms. Nithinee Kittikunapong (CPA License No. 8843) , and/or Miss Soraya Tintasuwan (CPA License No. 8658) , and/or Mr.Peradate Pongsathiansak (CPA License No. 4752) from Dhammaniti Auditing Co., Ltd., who also served as the Company's auditors in the previous year, as the auditors for the Company and its subsidiaries for the 2026 financial year (with all entities using the same audit firm).

The Board of Directors will ensure that the auditors complete the financial statements within the required timeframe. The proposed audit fee for the Company for the 2026 financial year (excluding subsidiaries) is THB 1,135,000 (one million one hundred thousand baht).

Opinion of the Board The Board of Directors concurs with the Audit Committee's recommendation and proposes that the Annual General Meeting of Shareholders approve the appointment of Ms. Nannaphat Wansomboon (CPA License No. 7793), and/or Ms. Nithinee Kittikunapong (CPA License No. 8843) , and/or Miss Soraya Tintasuwan (CPA License No. 8658) , and/or Mr.Peradate Pongsathiansak (CPA License No. 4752) from Dhammaniti Auditing Co., Ltd. as the Company's auditors for the fiscal year ending December 31<sup>st</sup>, 2026. The Board also proposes

approving the audit fee of THB 1,135,000 (one million one hundred and thirty-five thousand baht). The audit firm and auditors proposed above have no relationships or conflicts of interest with Krungthai Car Rent & Lease Public Company Limited, its management, major shareholders, or any related persons. This will be the fourth year that the said auditors have served as the Company's auditors. (Attachment 3)

Comparison of Audit Fees

	2026	2025
1. Audit and Review Fees for the Company	1,135,000 Baht	1,100,000 Baht
2. Audit and Review Fees for Subsidiary		
- Number of subsidiary	1 company	1 company
- Amount of fee	380,000 Baht	378,000 Baht
3. Non-audit fee	No	No
4. Total audit fees of Krungthai Car Rent and Lease Public Company Limited and its subsidiary	1,515,000 Baht	1,478,000 Baht

Additionally, the Company's subsidiaries use the same audit firm, Dhammaniti Auditing Co., Ltd., ensuring consistency in financial reporting and audit standards across the Group.

Voting This resolution in this Agenda shall comprise a majority vote of the shareholders who attend the Meeting and cast their votes.

**Agenda 8 Consideration of other matters (if applicable)**

Opinion of the Board The Board of Directors deems it appropriate to include this agenda item as a means for shareholders to propose matters for consideration.

In addition, according to the resolution of the Board of Directors No 1/2026 concluded on February 24<sup>th</sup>, 2026 of having passed a resolution of approving the list of shareholders who were entitled to attend and vote at the Annual General Meeting of Shareholders for the year 2026 and the rights to receive the voting rights and the rights to dividend on March 19<sup>th</sup>, 2026, the dividend payment date is specified on May 21<sup>st</sup>, 2026.

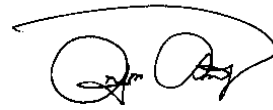
Shareholders are hereby invited to attend the meeting via electronic means on the date and time specified above. To facilitate a smooth and efficient registration process for attending the shareholders' meeting electronically, shareholders who wish to attend the meeting in person via electronic means, or to appoint a proxy (other than an independent director of the Company) to attend the meeting via electronic means, are requested to review the guidelines for attending the shareholders' meeting via electronic means (Attachment 7) and the procedures for attending the meeting electronically (Attachment 8). The Company will open the registration system for submission of requests to attend the meeting via electronic means from April 3, 2026, at 8:30 a.m. onwards until the meeting is adjourned on April 24, 2026. Shareholders who wish to appoint an independent director, Mr Chaiwat Atsawintarangkun Chairman of the Audit Committee (whose brief profile is provided in Attachment 4), as their proxy to attend the meeting on their behalf are requested to complete and sign the proxy form (Attachment 5) and submit it to the Company by April 12, 2026, at the following address:

Company Secretary Division  
Krungthai Car Rent & Lease Public Company Limited

455/1 Rama 3 Road, Bang Khlo Subdistrict,  
Bang Kho Laem District, Bangkok 10120, Thailand.

The Company has implemented a Privacy Notice for the Shareholders' Meeting in accordance with the Personal Data Protection Act B.E. 2562 (2019). This notice aims to inform shareholders and proxy holders, as data subjects, about the purposes and necessities of collecting, using, and disclosing their personal data in relation to their participation in the shareholders' meeting, ensuring compliance with relevant laws. For further details, please visit the Company's website at: <https://www.krungthai.co.th/about-33>.


Your Faithfully,

A handwritten signature in black ink, consisting of stylized, overlapping loops and lines, enclosed within a thin, curved bracket-like shape above it.

(Mr. Pithep Chantarasereekul)

The Chairman of the Board of Directors

## Profile of persons nominated for the position of director in place of directors who retire by rotation

<b>Name</b>	: Mr. Chaiwat Atsawintarangkun	
<b>Type of director proposed for appointment</b>	: Directors who possess the necessary qualifications as specified by the company.	
<b>Directorship period</b>	: 3 years on April 17th, 2017	
<b>Appointed</b>	: Having held the position for 6 terms for 18 years and will hold office for another term for 3 years for a total of 21 years.	
<b>Reason</b>	: being qualified, experienced, having basic knowledge and expertise, having leadership, broad vision, being a virtuous and ethical person, and in accordance with the relevant guidelines.	
<b>Position in the company</b>	: Member of Independent Audit Committee, Chairman of the Audit Committee, Chairman of the Nominating and Remunerating Committee and Member of the Risk Management Committee	
<b>Age (Years)</b>	: 73	
<b>Nationality</b>	: Thailand	
<b>Qualifications</b>	: MBA in Business Administration, Thammasat University BBA- Faculty of Accounting , Ramkhamhaeng University BBA in Business Administration and Faculty of Law , Ramkhamhaeng University Master of Education Curriculum and Teaching Methodology (Teaching Chinese as a foreign language), Beijing Language and Cultural University) Barrister at Law, Thai Bar Association	
<b>Training</b>	: Certificate from the Thai Institute of Directors Class : - Board Nomination and Compensation Program (BNCP) .3/2017 - Director Certification Program (DCP) 81/2006 - Advanced Audit Committee Program 42/2021 - Director Accreditation Program (DAP) 24/2004 - Audit Committee and Continuing Development Program (ACP) 12/2006 Federation of Accounting Professions under the Royal Patronage of His Majesty the King; - AC HOT UPDATE Program: Preparing for the New Era of Corporate Governance Towards Sustainability - Audit Committee Seminar: Get Ready for Year-End	
<b>Holding shares in the company</b>	: 2,000 shares	

**Position in Other Listed Companies** : Independent Audit Committee and Chairman of the Audit Committee,  
 - Syntec Construction Public Company Limited  
 - Eastern Polymer Group Public Company Limited  
 Chairman, Independent Director, and Chairman of the Audit Committee,  
 - Rock Tech Global Public Company Limited  
 - Super Turtle Public Company Limited

**Position in Non Listed Companies** : Executive Partner and Director  
 - Prospect Consulting Company Limited

**Position in Other company that compete with / relate to Company that may cause conflict of interest** : No

**5 years previous working experience**

Period	Position	Company
Position in Other Listed Companies		
2004 – Present	Independent Audit Committee and Chairman of the Audit Committee	Krungthai Car Rent and Lease Public Company Limited
2003 – Present	Independent Audit Committee and Chairman of the Audit Committee	Syntec Construction Public Company Limited
2013 – Present	Independent Audit Committee and Chairman of the Audit Committee	Eastern Polymer Group Public Company Limited
2022 – Present	Chairman, Independent Director, and Chairman of the Audit Committee	Rock Tech Global Public Company Limited
2022 – Present	Chairman, Independent Director, and Chairman of the Audit Committee	Super Turtle Public Company Limited
Position in Non Listed Companies		
1997– Present	Executive Partner and Director	Prospect Consulting Company Limited

**Attendance of Meetings in the Past Year**

Meeting of the Board of Directors	Attended 6 of 6
Audit Committee	Attended 4 of 4
Risk Management Committee	Attended 1 of 1
Corporate Governance Committee Meeting	Attended 2 of 2

## Profile of persons nominated for the position of director in place of directors who retire by rotation

<b>Name</b>	:	Mr. Karoon Laoharatanun	
<b>Type of director proposed for appointment</b>	:	Directors who possess the necessary qualifications as specified by the company.	
<b>Appointed</b>	:	3 years	
<b>Directorship period</b>	:	On April 24 <sup>th</sup> , 2020 Having held the position for 3 terms for 9 years and will hold office for another term for 3 years for a total of 12 years.	
<b>Reason</b>	:	being qualified, experienced, having basic knowledge and expertise, having leadership, broad vision, being a virtuous and ethical person and in accordance with the relevant guidelines.	
<b>Position in the company</b>	:	Chairman of the Risk Management Committee, Member of Independent Audit Committee, Member of Audit Committee	
<b>Age (Years)</b>	:	68	
<b>Nationality</b>	:	Thailand	
<b>Education</b>	:	MBA, Kasetsart University BBA Science, Kasetsart University	
<b>Training</b>	:	Certificate from the Thai Institute of Directors Class : - Director Accreditation Program (DAP) 32/2017 - Director Certification Program (DCP) 170/2013 Training on ISO/IEC 27001 Training on Automobile Financing Business K-Wealth Forum 2025 ESG in the Boardroom: A Practical Guide for the Board BBL Asset Management Investment Forum	
<b>Holding shares in the company</b>	:	2,000 shares	
<b>Position in Other Listed Companies</b>	:	No	
<b>Position in non-listed companies</b>	:	Managing Director      Royal House Asset Company Limited Director                      KL Residence Company Limited Director                      STC Network Corporation Company Limited	
<b>Position in Other company that compete with / relate to Company that may cause conflict of interest</b>	:	No	

**5 years previous working experience**

<b>Period</b>	<b>Position</b>	<b>Company</b>
2013 – Present	Chairman of the Risk Management Committee, Member of Independent Audit Committee	Krungthai Car Rent and Lease Public Company Limited
2022 – Present	Managing Director	Royal House Asset Company Limited
2011 – Present	Director	KL Residence Company Limited
2025 – Present	Director	STC Network Corporation Company Limited

**Attendance of Meetings in the Past Year**

Meeting of the Board of Directors	Attended 6 of 6
Audit Committee	Attended 4 of 4
Risk Management Committee	Attended 1 of 1

Auditor Profiles

Name : Miss Nannapat Wannasomboon  
Certified Public Accountant : 7793  
License No.  
Education : Bachelor of Business Administration (BBA), Accounting,  
Ramkhamhaeng University  
Experience : Auditor who is approved by the Securities  
and Exchange Commission  
Over 25 years of experience in auditing, including  
various sectors such as manufacturing, wholesale and  
retail trade, transportation and logistics, car rental businesses,  
provident funds, mutual funds, and government agencies.

Any other interests or relationships, apart from the provision of audit services to the Company and its subsidiaries, that may give rise to a conflict of interest and could impair the ability to perform duties independently. No



Name : Ms. Nithinee Kittikunapong  
Certified Public Accountant : 8843  
License No.  
Education : Bachelor of Business Administration (BBA), Accounting,  
Burapha University  
Experience : Auditor who is approved by the Securities  
and Exchange Commission  
Over 20 years of experience in auditing, including industries  
such as manufacturing, wholesale and retail trade, real estate,  
construction, services, provident funds,  
mutual funds, and government agencies.

Any other interests or relationships, apart from the provision of audit services to the Company and its subsidiaries, that may give rise to a conflict of interest and could impair the ability to perform duties independently. No



**Name** : Miss Soraya Tintasuwan  
**Certified Public Accountant** : 8658  
**License No.** :  
**Education** : Master of Accounting (MACC), Chulalongkorn University  
: Bachelor of Business Administration (BBA) in Accounting,  
Rajamangala University of Technology Thanyaburi  
**Experience** : Auditor who is approved by the Securities  
and Exchange Commission  
Over 20 years of experience in auditing, including industries  
such as manufacturing, trading, healthcare,  
construction, transportation and logistics,  
Provident funds, mutual funds, and government agencies.



**Any other interests or relationships, apart from the provision of audit services to the Company and its subsidiaries, that may give rise to a conflict of interest and could impair the ability to perform duties independently.** No

**Name** : Mr.Peradate Pongsathiansak  
**Certified Public Accountant** : 4752  
**License No.**  
**Education** : Mini MBA, Thammasat University  
Bachelor of Business Administration in Accounting,  
Ramkhamhaeng University  
**Experience** : Auditor who is approved by the Securities  
and Exchange Commission  
Experience in Due Diligence  
Experience in accounting system 13th Asian Games and 7th  
FESPIC Games  
Experience in external auditing more than 30 years , including industries  
such as manufacturing, trading, Real estate,  
construction, hotel, provident funds, mutual funds, and  
government agencies.



**Any other interests or relationships, apart from the provision of audit services to the Company and its subsidiaries, that may give rise to a conflict of interest and could impair the ability to perform duties independently.** No

### **Definition of the Audit Committee/Independent Director**

The desired qualifications of the company's independent directors which are higher than the minimum requirement set by the Securities and Exchange Commission and the Stock Exchange of Thailand are as follows:

- (1) The Audit Committee/Independent Director shall hold no more than 0.5% of the total number of shares with voting rights of the company, parent company, subsidiary company, associated company, or juristic person that may have conflict of interest, including the shares held by related persons of independent directors.
- (2) The Audit Committee/Independent Director shall have never been a director who used to take part in managing work, employees, staff, advisors who earn regular salaries, or an authorised controlling person of the company, parent company, subsidiary company, associated company, or juristic person who may have conflict of interest, unless having been removed from the aforementioned positions or characteristics for the period of at least 2 years before the appointment.
- (3) The Audit Committee/Independent Director shall not be related by blood or by legal registration, in the manner of parent, spouse, sibling and child (including the child's spouse) to the executive, major shareholder, authorised controlling person, or a person who will be nominated as an executive or an authorised controlling person of the company or of the subsidiary company.
- (4) The Audit Committee/Independent Director shall not have a business relationship with the company, parent company, subsidiary company, associated company, or juristic person that may have conflict of interest in a manner that may impede one's independent exercise of judgement, including having never been or being a major shareholder, director who is not an independent director, or in management of a person having a business relationship with the company, parent company, subsidiary company, associated company or juristic person who may have conflict of interest, unless having been removed from having such positions or characteristics for the period of at least 2 years before the appointment.
- (5) The Audit Committee/Independent Director shall have never been an auditor of the company, parent company, subsidiary company, associated company, or juristic person that may have conflict of interest, and not a major shareholder or director who is not an independent director, executive or managing partner of the audit firm which has the auditors of the company, parent company, subsidiary company, associated company or juristic person who may have conflict of interest, unless having been removed from having such positions or characteristics for the period of at least 2 years before the appointment.
- (6) The Audit Committee/Independent Director shall have never been a professional service provider of any kind including services as a legal advisor or financial advisor which received a service fee of more than 2 million baht per year from the company, parent company, subsidiary company, associated company or juristic person that may have conflict of interest, including being a major shareholder, a director who is not an independent director, executive or managing partner of such professional service providers, unless having been removed from having such positions or characteristics for the period of at least 2 years before the appointment.
- (7) The Audit Committee/Independent Director shall not be a director who has been appointed as a representative of the Board of Directors, major shareholders, or shareholders who are related either by blood or by legal registration to the major shareholders of the company.
- (8) The Audit Committee/Independent Director shall not have any other positions or characteristics that may prevent one from expressing independent opinions on the company's operations.

Brief biodata of independent directors.

Curriculum Vitae of the Independent Director  
 Krungthai Car Rent and Lease Public Company Limited

Name-Surname	Mr.Chaiwat Atsawintarangkun
Date of Birth	1 July 1952
Education	MBA in Business Administration, Thammasat University Barrister at Law, Thai Bar Association BBA- Faculty of Accounting , Ramkhamhaeng University BBA in Business Administration and Faculty of Law , Ramkhamhaeng University DAP ' 24/2004 DCP' 81/2006 ACP '12/2006
Experience	Executive Partner and Director Prospect Consulting Company Limited
Present positions	Independent Audit Committee and Chairman of the Audit Committee, - Syntec Construction Public Company Limited - Eastern Polymer Group Public Company Limited Chairman, Independent Director, and Chairman of the Audit Committee, - Rock Tech Global Public Company Limited - Super Turtle Public Company Limited
Note:	There are no conflicts of interest regarding any of the agenda items proposed for consideration at this Shareholders' Meeting.

## แบบหนังสือมอบฉันทะ แบบ ก. (แบบทั่วไปซึ่งเป็นแบบที่ง่ายไม่ซับซ้อน)

## PROXY FORM A: General Proxy Form (SIMPLE FORM)

ท้ายประกาศกรมพัฒนาธุรกิจการค้าเรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

According to Regulation of Department of Business Development (no. 5 B.E. 2550) (2007)

เขียนที่.....

Written at

วันที่.....เดือน.....เมษายน.....พ.ศ. 2569.....

Date Month Year

(1) ข้าพเจ้า.....สัญชาติ.....

I / We Nationality

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Address No Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท กรุงไทยคาร์เร็นท์ แอนด์ ลีส จำกัด (มหาชน)

being a shareholder of Krungthai Car Rent and Lease Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้

holding the total amount of shares with the voting rights of votes as follows;

หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

ordinary share shares with the voting rights of votes

หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

preferred share shares with the voting rights of votes

(3) ขอมอบฉันทะให้

do hereby appoint either one of the following persons

(1) นายชัยวัฒน์ อัสวินทรวงกูร.....อายุ 73.....ปี อยู่บ้านเลขที่ 427/76.....

Mr.Chaiwat Atsawintarangkun Age Address No

ถนน.....สาธุประดิษฐ์.....แขวง.....ช่องนนทรี.....เขต.....ยานนาวา.....

Road Sathu Pradit Sub-District Chong Nonsi District Yannawa

จังหวัด.....กรุงเทพมหานคร.....รหัสไปรษณีย์ 10120.....หรือ

Province Bangkok Postal Code 10120 or

(2) .....อายุ.....ปี อยู่บ้านเลขที่.....

Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์.....หรือ

Province Postal Code or

(3) .....อายุ.....ปี อยู่บ้านเลขที่.....

Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์.....

Province Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 24 เมษายน 2569 เวลา 14.00 น. โดยวิธีการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

as only one of my / our proxy to attend and vote on my / our behalf 2026 Annual General Meeting of Shareholders to be held on April 24<sup>th</sup> 2026, 14:00 hours via Electronic Meeting (E-AGM) or at any adjournment thereof.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำการทุกประการ

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me / us in all respects

ลงชื่อ/ Signed.....ผู้มอบฉันทะ/ Shareholder  
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/ Proxy  
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/ Proxy  
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/ Proxy  
(.....)

#### หมายเหตุ

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.

แบบหนังสือมอบฉันทะ แบบ ข. (แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)

PROXY FORM B (SPECIFIC DETAILS FORM)

ทำยประกาศกรมพัฒนาธุรกิจการค้าเรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

According to Regulation of Department of Business Development (no. 5 B.E. 2550) (2007)

เขียนที่.....

Written at

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า.....สัญชาติ.....

I / We Nationality

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Address No Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท กรุงไทยคาร์เร้นท์ แอนด์ ลีส จำกัด (มหาชน)

being a shareholder of Krungthai Car Rent and Lease Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้

holding the total amount of shares with the voting rights of votes as follows;

หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

ordinary share shares with the voting rights of votes

หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

preferred share shares with the voting rights of votes

(3) ขอมอบฉันทะให้

do hereby appoint either one of the following persons

(1) นายชัยวัฒน์ อิศวินทรางกูร อายุ 73 ปี อยู่บ้านเลขที่ 427/76

Mr.Chaiwat Atsawintarakun Age Address No

ถนน สาธุประดิษฐ์ แขวง ชองนนทรี เขต ยานนาวา

Road Sathu Pradit Sub-District Chong Nonsi District Yannawa

จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 หรือ

Province Bangkok Postal Code 10120 or

(2) .....อายุ.....ปี อยู่บ้านเลขที่.....

Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์..... หรือ

Province Postal Code or

(3) .....อายุ.....ปี อยู่บ้านเลขที่.....

Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์.....

Province Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 24 เมษายน 2569 เวลา 14.00 น. โดยประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

as only one of my / our proxy to attend and vote on my / our behalf 2026 Annual General Meeting of Shareholders to be held on April 24, 2026, 14:00 hours via Electronic Meeting (E-AGM) or at any adjournment thereof.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I / We authorize my / our Proxy to cast the votes according to my / our intentions as follows

วาระที่ 1 เรื่อง พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568

Agenda 1 : Consideration and validation of the minutes of the Annual General Meeting of Shareholders for the fiscal year 2025.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 2 เรื่อง พิจารณารายงานของคณะกรรมการที่เสนอต่อที่ประชุมแสดงถึงผลการดำเนินการของบริษัทในรอบปีที่ผ่านมา

Agenda 2 : Consideration of the committee's report concerning the performance of the company over the past year as proposed by the Board of Directors.

- เป็นวาระแจ้งเพื่อทราบ จึงไม่มีการลงคะแนนในวาระนี้

- The meeting acknowledged the said report.

- วาระที่ 3 เรื่อง พิจารณาอนุมัติงบการเงิน สำหรับปี สิ้นสุด ณ วันที่ 31 ธันวาคม 2568 และรายงานผู้สอบบัญชี  
ของ บริษัท

Agenda 3 : Consideration and approval of the financial statements for the year ended December 31<sup>st</sup>,  
2025, and the company's auditor's report.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- |                                   |                                      |                                     |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve                           | Disapprove                           | Abstain                             |

- วาระที่ 4 เรื่อง พิจารณาอนุมัติจัดสรรกำไรและจ่ายเงินปันผล สำหรับผลการดำเนินงานประจำปี 2568
- Agenda 4 : Approval of the allocation of profit and the payment of dividend according to the  
company's performance in 2025.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- |                                   |                                      |                                     |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve                           | Disapprove                           | Abstain                             |

- วาระที่ 5 เรื่อง พิจารณาแต่งตั้งกรรมการใหม่แทนกรรมการที่ออกตามวาระ และกำหนดค่าตอบแทน  
กรรมการ

Agenda 5 : Consideration of a move to elect new directors for the replacement of directors retired by  
rotation method, and determination of the remuneration of the directors.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- การแต่งตั้งกรรมการทั้งหมด
- To elect directors as a whole
- |                                   |                                      |                                     |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve                           | Disapprove                           | Abstain                             |

การแต่งตั้งกรรมการเป็นรายบุคคล

To elect each director individually

ชื่อกรรมการ นายชัยวัฒน์ อัครวิมลทรวงกูร

Name of Director : Mr.Chaiwat Atsawintarangkun

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ชื่อกรรมการ นายการุณ เลหาหรัชตน์นันท

Name of Director : Mr.Karoon Laoharattanun

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

การกำหนดค่าตอบแทนตามความเห็นของคณะกรรมการ

Determination of the remuneration of the directors

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่ 6 เรื่อง พิจารณากำหนดค่าตอบแทนกรรมการ

Agenda 6 : Consideration of determination of the remuneration of the directors.

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่ 7 เรื่องพิจารณาแต่งตั้งผู้สอบบัญชีของบริษัทฯ สำหรับรอบปีบัญชีที่จะสิ้นสุดลงในวันที่ 31 ธันวาคม 2569 และกำหนดค่าตอบแทนของผู้สอบบัญชี

Agenda 7 : Consideration of an appointment of the company's auditors for the fiscal year ending

December 31<sup>st</sup>, 2026, and consideration of the remuneration of auditor or auditors.

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

- (5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the Shareholder.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my / our behalf as the Proxy deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me / us in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

ลงชื่อ/ Signed ..... ผู้มอบฉันทะ/ Shareholder  
(.....)

ลงชื่อ/ Signed ..... ผู้รับมอบฉันทะ/ Proxy  
(.....)

ลงชื่อ/ Signed ..... ผู้รับมอบฉันทะ/ Proxy  
(.....)

ลงชื่อ/ Signed ..... ผู้รับมอบฉันทะ/ Proxy  
(.....)

#### **หมายเหตุ**

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้  
The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล  
In the agenda relating to the election of Directors, it is applicable to elect either nominated directors as a whole or elect each nominated director individually.

3. ในกรณีที่มิ่วาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

In case there are agenda other than the agenda specified above, the additional statement can be specified by the Shareholder in the Regular Continued Proxy Form as enclosed.

4. หากท่านผู้ถือหุ้น ต้องการแบบฟอร์มหนังสือมอบฉันทะแบบ ข ให้แจ้งความประสงค์มายังฝ่ายเลขานุการบริษัท บริษัท ไทยคาร์เร็นท์ แอนด์ ลีส จำกัด (มหาชน)

เลขที่ 455/1 ถนนพระรามที่ 3 แขวงบางโคล่ เขตบางคอแหลม กรุงเทพมหานคร 10120

โทรศัพท์ 02 291 8888 ต่อ 120 อีเมล : noppol@krungthai.co.th

If shareholders require the proxy form (Form B), please notify the company secretary at:

Krungthai Car Rent & Lease Public Company Limited

455/1 Rama 3 Road, Bangkholaem,

Bangkok 10120, Thailand

Phone: +66 2 291 8888 ext. 120

Email: noppol@krungthai.co.th

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

REGULAR CONTINUED PROXY FORM B

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท กรุงไทยคาร์เร็นท์ แอนด์ ลีส จำกัด (มหาชน)

Authorization on behalf of the Shareholder of the Krungthai Car Rent and Lease Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น/วิสามัญ ประจำปี 2569 ในวันที่ 24 เมษายน 2569 เวลา 14.00 น. โดยประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders to be held on April 24<sup>th</sup>, 2026, 14:00 hours via Electronic Meeting (E-AGM) or at any adjournment thereof.

วาระที่.....เรื่อง.....

Agenda No. Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

วาระที่.....เรื่อง.....

Agenda No. Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

วาระที่.....เรื่อง.....

Agenda No. Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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(b) The Proxy must cast the votes in accordance with my / our following instruction

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

วาระที่.....เรื่อง.....

Agenda No.      Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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(b) The Proxy must cast the votes in accordance with my / our following instruction

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

วาระที่.....เรื่อง.....

Agenda No.      Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

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(b) The Proxy must cast the votes in accordance with my / our following instruction

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

วาระที่.....เรื่องเลือกตั้งกรรมการ (ต่อ) .....

Agenda No.      : Election of Directors (continued)

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

• Approve

• Disapprove

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

• Approve

ไม่เห็นด้วย

• Disapprove

งดออกเสียง

• Abstain

หนังสือมอบฉันทะ แบบ ค. (สำหรับผู้ถือหุ้นต่างประเทศที่แต่งตั้งคัสโตเดียนในประเทศไทยเท่านั้น)

Proxy Form C (For foreign shareholders who have custodian in Thailand only)

เขียนที่.....

Made at

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า.....

I/We

สำนักงานตั้งอยู่เลขที่.....ถนน.....ตำบล/แขวง.....

Address No Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postcode

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น(Custodian)ให้กับ.....

as being the custodian of

ซึ่งเป็นผู้ถือหุ้นของบริษัทโดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น

being a shareholder, holding a total amount of share (s)

และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้

and having voting rights equivalent to vote(s), the details of which are as follows:

หุ้นสามัญ.....หุ้น	ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
ordinary share share(s),	having voting rights equivalent to vote(s)
หุ้นบุริมสิทธิ.....หุ้น	ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
preferred share share(s),	having voting rights equivalent vote(s)

(2) ขอมอบฉันทะให้

Hereby authorize

.....อายุ.....ปี อยู่บ้านเลขที่.....  
Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์.....

Province Postal Code

นายชัยวัฒน์ อัครวิฑูร อายุ 73 ปี อยู่บ้านเลขที่ 427/7

Mr.Chaiwat Atsawintarangkun Age Address No

ถนน สาธุประดิษฐ์ ตำบล/แขวง ชองนนทรี อำเภอ/เขต ยานนาวา

Road Sathu Pradit Sub-District Chong Nonsi District Yannawa

จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10120 หรือ

Province Bangkok Postcode 10120 or

.....อายุ.....ปี อยู่บ้านเลขที่.....

Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์.....

Province Postal Code

.....อายุ.....ปี อยู่บ้านเลขที่.....

Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์.....

Province Postal Code

.....อายุ.....ปี อยู่บ้านเลขที่.....

Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์.....

Province Postal Code

.....อายุ.....ปี อยู่บ้านเลขที่.....

Age Address No

ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....

Road Sub-District District

จังหวัด.....รหัสไปรษณีย์.....

Province Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ในวันที่ 24 เมษายน 2569 เวลา 14.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 รวมถึงกฎหมายและระเบียบอื่นๆ ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย anyone of the above as my/our proxy holder to attend and vote on my behalf at the General Meeting of Shareholders No. 114 on Friday, April 10, 2026 at 13.30 hours via electronic media pursuant to the Emergency Decree on Electronic Media Conference B.E. 2563 (2020) and other related laws and regulations, or on any date and at any postponement thereof.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We authorize the proxy holder to attend the meeting and vote as follows:

มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

Grant proxy the total amount of shares holding and entitled to vote

มอบฉันทะบางส่วน คือ

Grant partial shares of

- หุ้นสามัญ..... หุ้น และมีสิทธิออกเสียงลงคะแนนได้.....เสียง  
ordinary share share(s), having voting rights equivalent to vote(s)
- หุ้นบุริมสิทธิ..... หุ้น และมีสิทธิออกเสียงลงคะแนนได้.....เสียง  
preferred share share(s), having voting rights equivalent to vote(s)  
รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด .....เสียง  
Total voting rights ..... vote(s)

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I / We authorize my / our Proxy to cast the votes according to my / our intentions as follows

- วาระที่ 1 เรื่อง พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568

Agenda 1 : Consideration and validation of the minutes of the Annual General Meeting of Shareholders for the fiscal year 2025.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

- เห็นด้วย

- ไม่เห็นด้วย

- งดออกเสียง

Approve

Disapprove

Abstain

- วาระที่ 2 เรื่อง พิจารณารายงานของคณะกรรมการที่เสนอต่อที่ประชุมแสดงถึงผลการดำเนินการของบริษัทในรอบปีที่ผ่านมา

Agenda 2 : Consideration of the committee's report concerning the performance of the company over the past year as proposed by the Board of Directors.

- เป็นวาระแจ้งเพื่อทราบ จึงไม่มีการลงคะแนนในวาระนี้

- The meeting acknowledged the said report.

- วาระที่ 3 เรื่อง พิจารณานุมัติงบการเงิน สำหรับปี สิ้นสุด ณ วันที่ 31 ธันวาคม 2568 และรายงานผู้สอบบัญชีของบริษัท

Agenda 3 : Consideration and approval of the financial statements for the year ended December 31<sup>st</sup>, 2025, and the company's auditor's report.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

- เห็นด้วย

- ไม่เห็นด้วย

- งดออกเสียง

Approve

Disapprove

Abstain

- วาระที่ 4 เรื่อง พิจารณาอนุมัติจัดสรรกำไรและจ่ายเงินปันผล สำหรับผลการดำเนินงานประจำปี 2568  
Agenda 4 : Approval of the allocation of profit and the payment of dividend according to the company's performance in 2025.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

- วาระที่ 5 เรื่อง พิจารณาแต่งตั้งกรรมการใหม่แทนกรรมการที่ออกตามวาระ และกำหนดค่าตอบแทนกรรมการ

Agenda 5 : Consideration of a move to elect new directors for the replacement of directors retired by rotation method, and determination of the remuneration of the directors.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

การแต่งตั้งกรรมการทั้งหมด

To elect directors as a whole

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

การแต่งตั้งกรรมการเป็นรายบุคคล

To elect each director individually

ชื่อกรรมการ นายชัยวัฒน์ อัครวิมลทรงกูร

Name of Director : Mr.Chaiwat Atsawintarangkun

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

ชื่อกรรมการ นายภาณุ เลขาธิ์รัตนันท์

Name of Director : Mr.Karoon Laoharattanun

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

การกำหนดค่าตอบแทนตามความเห็นของคณะกรรมการ

Determination of the remuneration of the directors

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 6 เรื่อง พิจารณากำหนดค่าตอบแทนกรรมการ

Agenda 6 : Consideration of determination of the remuneration of the directors.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่ 7 เรื่องพิจารณาแต่งตั้งผู้สอบบัญชีของบริษัทฯ สำหรับรอบปีบัญชีที่จะสิ้นสุดลงในวันที่ 31 ธันวาคม 2569 และกำหนดค่าตอบแทนของผู้สอบบัญชี

Agenda 7 : Consideration of an appointment of the company's auditors for the fiscal year ending

December 31<sup>st</sup>, 2026, and consideration of the remuneration of auditor or auditors.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my / our following instruction:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

- (5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the Shareholder.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not declared a voting intention in any agenda or my/our determination is not clear or in case the meeting considers or passes resolutions in any matters apart from the agenda as specified above, including the case that there is any amendment, modification or addition of any fact, the proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried on by the proxy holder in the said meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงชื่อ/ Signed.....ผู้มอบฉันทะ/ Shareholder  
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/ Proxy  
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/ Proxy  
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/ Proxy  
(.....)

หมายเหตุ

1. หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น  
The Proxy Form C. only use for shareholders whose names appearing in the foreign investors registration and he/she appointed a custodian in Thailand to be responsible for safeguarding shares only.
2. หลักฐานที่ต้องแนบพร้อมหนังสือมอบฉันทะ คือ  
Documents and evidences to be enclosed with the proxy form are:  
(1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน  
Power of attorney from the shareholder authorizes a custodian to sign the Proxy Form on behalf of the shareholder  
(2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)  
Letter of certification to certify that the signer in the Proxy Form have a permit to act as a Custodian.
3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงคนเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยก จำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้  
A shareholder shall appoint only one proxy holder to attend and vote at the meeting. A shareholder may not split shares and appoint more than one proxy holder in order to split votes.
4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล  
In agenda regarding the election of directors, the ballot can be either for all the nominated candidates as a whole or for an individual nominee.

## Regulations

## Krungthai Car Rent and Lease Public Company Limited

## Section 4:

## Shareholders' Meeting

33. The company's general meeting shall be held at the venue where the headquarters of the company is located, or nearby provinces, or at any other places determined by the committee.

In the period of 21 days prior to the date of the general meeting of the shareholders, the company will close the register book and suspend any incoming requests for transfer of shares. The company will notify the shareholders of the suspension of such activities 14 days in advance at the head office and branch offices of the company.

34. There shall be at least one session of the general meeting of shareholders. Such a meeting shall be called "General Meeting". The meeting shall be made within four months after the end of the company's accounting year. Any other meeting of shareholders shall be called "Extraordinary General Meeting".

The committee may summon an Extraordinary General Meeting whenever it sees fit, or when the shareholders with shares totalling not less than one-fifth of the total shares issued, or the number of shareholders of not less than twenty-five persons holding shares of the number of not less than one-tenth of the total number of shares issued. The group of shareholders are required to generate a letter with all signatures of the shareholders, giving reasons and requesting the company to call an extraordinary general meeting of shareholders. The committee shall hold a meeting within one month from the date of the reception of the letter from the shareholders.

35. In the calling notification of the meeting of shareholders, the committee shall prepare a meeting invitation letter specifying the place, the date, the time, the agenda of the meeting, the matters to be proposed to the meeting with suitable details, and statements indicating which agenda seeks the meeting's acknowledgement, consideration, or approval. The invitation letter shall also include the opinion of the Board of Directors under each agenda prior to the letter's delivery to the shareholders and the registrar at least seven days prior to the meeting date.

In addition, the invitation shall also be published as an advertisement in a newspaper for three consecutive days, at least three days prior to the date of the meeting.

36. To appropriately conduct a meeting, there must be at least twenty-five shareholders and proxies (if there is any) attending the meeting, or not less than half of the total number of shareholders, and must have the number of shares amounting to not less than one-third of the total number of shares issued. Therefore, a quorum would be constituted.

In the event that it appears that the number of attendees of the shareholders' meeting does not meet the determined quorum one hour after the specified time: If the meeting was held by the request of shareholders, the meeting shall be called off. If the meeting was not held by the request of the shareholders, the meeting should be adjourned at a later date, with letter of notification and invitation delivered to all shareholders seven days in advance. In the latter meeting, no quorum shall be required.

37. In the shareholders' meetings, shareholders may appoint other persons to attend the meeting in place of themselves and can cast votes on their behalf. To appoint a proxy, a power of attorney is required and signed by the grantor, as well as the following information as designated by the Public Limited Companies Registrar:

- a. The number of shares held by the proxy grantor.
- b. Name of Proxy
- c. Number of the meeting for which the proxy will attend and cast vote in place of the grantor.

The said proxy form must be submitted to the Chairman of the Board. or the person designated by the chairman at the meeting place before the proxy attends the meeting

38. In the event that the meeting is unable to conclude the consideration of all the agenda specified in the meeting notice, in which the number of shareholders holding shares amounting to not less than one-third of the total number of shares issued at the meeting is not completed and it is necessary to postpone the consideration. The meeting shall specify the place, date and time for the next meeting. In addition, the Board of Directors shall send the meeting invitation letter specifying the place, date, time and agenda to the shareholders at least 7 days prior to the meeting. In this regard, the notification for the meeting shall be published in a newspaper for at least three consecutive days prior to the meeting date.

39. The chair of the Board of Directors is automatically appointed as the chair of the shareholders' meeting. In the event that the chair of the Board of Director is not present at the meeting or is unable to perform duties, the vice chair or the second in command of the Board of Directors shall take the position of the chair of the shareholders' meeting. If the vice chair or the second in command is not present at the meeting or is unable to perform such duties, the shareholders' meeting shall elect one of the shareholders to be the ad interim chair of the shareholders' meeting.

40. In the shareholders' meeting, each shareholder has one vote per share.

The resolution of the shareholders' meeting shall consist of the following votes:

1. In an ordinary event, it is deemed appropriate that a majority vote of the shareholders who attend the meeting and have the right to vote, by counting one share as one vote. If the voting sum of the two sides are equal, the chair of the shareholders' meeting shall have one additional vote as an arbitrary or the ruling vote.
2. In the following cases, the total number of votes of not less than three quarters of the total number of votes of shareholders who attend the meeting and have the right to vote is valid.
  - a. Sale or transfer of all or a significant portion of the company's activities to another person.
  - b. Buying or accepting business transfers of other companies or a private company to the company.
  - c. Making, amending or terminating the rental agreement of the entire company business or some important parts of the business, assigning other party or parties to manage the business of the company, or merging with other persons with the purpose of sharing profit and loss.
  - d. Augmentation of the registered capital of the company.
  - e. Reduction of the registered capital of the company.
  - f. Issuance of corporate bonds.
  - g. Merger of the company.
  - h. Dissolution of the company.

- i. Amendments to the Memorandum of Association and the Articles of Association of the company.
- j. Issuance of shares for the settlement of debt and the scheme of conversion of debt to equity under the principles of the Public Limited Company law.
- k. Any other matters as required by law.

A discreet voting session may be performed upon requests by at least five shareholders with the approval of the shareholders' meeting with a majority vote of the shareholders including the shareholders' proxies (if there is any) who attend the meeting and have the right to vote. The vote count remains as one share per one vote.

41. The activities which may be done by the Annual General Meeting are as follow:

- 1. Consideration of the report of the committee on the business that the company operated in the past year.
- 2. Consideration and approval of the balance sheet and profit and loss account of the past year.
- 3. Consideration of the allocation of dividends and allocation of funds as reserves.
- 4. Election of directors to replace those who retire by rotation and determination of their remuneration.
- 5. Appointment of auditor and determination of the remuneration.
- 6. Any other activities as deemed fit and necessary.

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## Guidelines for Attending the Shareholders' Meeting via Electronic

### Identification Documents

#### 1. Individual Shareholders

- 1.1 In the case where the shareholder attends the meeting in person, a copy of a government-issued identification document bearing the shareholder's photograph and not expired, such as a national identification card, driver's license, or passport, must be presented together with certification of true copy, or identity verification may be completed via ThaiD.
- 1.2 In case the shareholder appoints a proxy:
  - 1.2.1 A proxy form which has been completely and correctly filled in and signed by both the grantor and the proxy;
  - 1.2.2 A copy of the government-issued identification document of the shareholder with details as specified in Clause 1.1 above, duly certified as a true copy;
  - 1.2.3 A copy of the government-issued identification document of the proxy with details as specified in Clause 1.1 above, duly certified as a true copy.

#### 2. Juristic Person Shareholders

- 2.1 In case the authorized representative attends the meeting in person:
  - 2.1.1 A copy of the government-issued identification document of the authorized director of the juristic person with details as specified in Clause 1.1 above, duly certified as a true copy;
  - 2.1.2 A copy of the certificate of juristic person registration issued by the Department of Business Development, Ministry of Commerce of the shareholder, with a validity period not exceeding 6 months from the date stated in such certificate, duly certified as a true copy by the authorized director and affixed with the company's seal (if any).
- 2.2 In case of proxy appointment:
  - 2.2.1 A proxy form as attached in Attachment 7, which has been completely and correctly filled in and signed by the authorized director of the juristic person as the grantor, affixed with the company's seal (if any), and signed by the proxy;
  - 2.2.2 A copy of the government-issued identification document of the authorized director with details as specified in Clause 1.1 above, duly certified as a true copy;
  - 2.2.3 A copy of the certificate of juristic person registration issued by the Department of Business Development, Ministry of Commerce of the shareholder, with a validity period not exceeding 6 months, duly certified as a true copy by the authorized director and affixed with the company's seal (if any);
  - 2.2.4 A copy of the government-issued identification document of the proxy with details as specified in Clause 1.1 above, duly certified as a true copy.

### **3. Non-Thai Shareholders / Foreign Juristic Persons**

- 3.1 In the case of an individual, the shareholder or proxy shall present a copy of an alien identification card, passport, or a document used in lieu of a passport, duly certified as a true copy;
- 3.2 In the case of a juristic person, the shareholder or proxy shall present a copy of the certificate of juristic person registration issued by the competent authority of the country where such juristic person is domiciled, indicating the names of authorized directors, conditions or authority of binding signatures, and the head office address, together with copies of identification cards or passports of such authorized directors, duly certified by the document owners;
- 3.3 A proxy form which has been completely and correctly filled in and signed by both the grantor and the proxy;
- 3.4 Any document not originally in English must be accompanied by an English translation, and such translation must be certified as true and correct by the shareholder.

### **4 In the case where the shareholder is a foreign investor and appoints a custodian in Thailand to hold and safeguard shares**

- 4.1 Documents as specified in Clauses 3.2–3.3 above;
- 4.2 A power of attorney from the shareholder authorizing the custodian to sign the proxy form on its behalf;
- 4.3 A confirmation letter certifying that the person signing the proxy form is authorized to operate a custodian business.

### **5 In the case where the shareholder is deceased**

The estate administrator attending the meeting in person or appointing a proxy must present a copy of the court order appointing such person as estate administrator, duly certified by the authorized person.

### **6 In the case where the shareholder is a minor**

The parent or legal guardian attending the meeting in person or appointing a proxy must present a copy of the minor's identification card together with a copy of house registration or birth certificate.

### **7 In the case where the shareholder is incompetent or quasi-incompetent**

The guardian or curator attending the meeting in person or appointing a proxy must present a copy of the court order appointing such guardian or curator, duly certified by the authorized person.

## **Attendance of the Shareholders' Meeting**

### **1 In the case of attending the meeting in person**

The shareholder shall follow the procedures for using the electronic meeting system and register by submitting a request form from April 3, 2026 at 8:30 a.m. onwards until the meeting is adjourned.

## 2 In the case of proxy appointment

### 2.1. Procedure for Granting a Proxy

The Company prepares proxy forms in Types A, B, and C for shareholders in accordance with the forms prescribed by the Department of Business Development, Ministry of Commerce, to enable shareholders who are unable to attend the meeting in person to consider whether to appoint another person as proxy or to appoint the Company's independent director(s) nominated by the Company. Details of the independent director(s) nominated by the Company for shareholders to appoint as proxy are provided for shareholders' consideration. Shareholders may specify more than one proxy for flexibility in case any appointed proxy is unable to attend the meeting, in which case another appointed proxy may attend on their behalf. However, only one proxy is entitled to attend the meeting and exercise voting rights, and shareholders may not allocate or split shares among multiple proxies for separate voting.

In casting votes for each agenda item, shareholders may vote only one of the following: approve, disapprove, or abstain. Shareholders may choose the appropriate proxy form depending on their circumstances, as follows:

- **Proxy Form Type A:** A general form that is simple and not complicated (applicable to all shareholders). Shareholders may print Proxy Form Type A (Attachment 5).
- **Proxy Form Type B:** A form specifying detailed and clear instructions on the matters to be authorized. The Company has already sent Proxy Form Type B to shareholders together with the Notice of the Meeting (Attachment 5).
- **Proxy Form Type C:** A form applicable only where a shareholder is a foreign investor and appoints a custodian in Thailand to keep and safeguard the shares. Shareholders may print Proxy Form Type C (Attachment 5).

2.2. Appointment of an Independent Director as Proxy. Where a shareholder appoints an independent director as proxy, the shareholder shall follow the procedures for using the electronic meeting system as set out in Attachment 7, by registering and submitting the request form electronically together with identification documents, or by verifying identity via ThaiID, or by sending the proxy form together with identification documents to the Company in advance of the meeting date to facilitate meeting arrangements.

If a shareholder wishes to revoke the proxy appointment, please complete the revocation within 12 April 2026 at 4:30 p.m., by submitting a written revocation notice addressed to the Chairman of the Board, together with identification documents, via email to [noppol@krungthai.co.th](mailto:noppol@krungthai.co.th), or by registered mail to the Company Secretary Department, Krungthai Car Rent and Lease Public Company Limited, 455/1 Rama III Road, Bangkhlo Sub-district, Bang Kho Laem District, Bangkok 10120.

### 2.3. Appointment of a Proxy Other Than an Independent Director

Where a proxy other than an independent director is appointed, the proxy shall follow the procedures for using the electronic meeting system as set out in Attachment 7, by registering and submitting the request form electronically from 3 April 2026 at 8:30 a.m. until the meeting is closed.

## Voting Procedures and Vote Counting Rules

### Voting Procedures

- 1 The Chairman of the Meeting will request shareholders to vote on each agenda item.
- 2 Shareholders who wish to vote for, against, or abstain may cast their votes via electronic means, as detailed in Attachment 7.
- 3 Shareholders who vote for, cancel their most recent vote, or do not cast any vote shall be deemed to have approved such agenda item as proposed by the Chairman.
- 4 Once the voting results have been announced, the voting on that agenda item shall be deemed completed.


### Vote Counting Rules

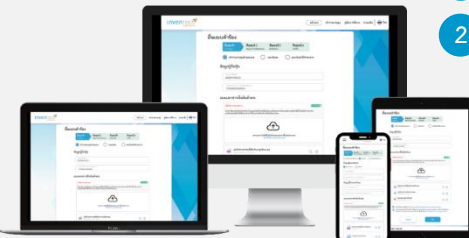
- 1 Each share shall carry one vote, and resolutions shall be passed by a simple majority, unless otherwise prescribed by law. In the event of a tie, the Chairman shall have an additional casting vote, separate from his/her votes as a shareholder.
- 2 For each agenda item, the Company will count votes cast for, against, and abstain. However, abstentions will not be included in the vote base for counting purposes.
- 3 The voting results will be presented showing the number of votes cast for, against, and abstain, based on the number of shares of the latest participants attending the meeting via electronic means. In the event that a shareholder leaves the meeting during the meeting, such shareholder's votes will be deducted from the system.

## Guidelines for attending of Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows :

### Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://fort.inventech.co.th/KCAR544534R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
- 2 Choose type request for request form to 4 step
  - Step 1 Fill in the information shown on the registration
  - Step 2 Fill in the information for verify
  - Step 3 Verify via OTP
  - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password

**\*\* Merge user accounts, please using the same email and phone number \*\***

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from **April 3, 2026 at 8:30 a.m. and shall be closed on April 24, 2026 Until the end of the meeting.**
3. The electronic conference system will be available on **April 24, 2026 at 12:00 p.m. (2 hours before the opening of the meeting)**. Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

### Appointment of Proxy to the Company's Directors

For Shareholders who authorize one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by April 12, 2026, at 5.00 p.m.

Krungthai Car Rent & Lease Public Company Limited  
455/1 Rama 3 Road, Bang Khlo Subdistrict,  
Bang Kho Laem District, Bangkok 10120, Thailand.

### If you have any problems with the software, please contact Inventech Call Center



02-460-9226



@inventechconnect



The system available during 3 – 24, April 2026 at 08.30 a.m. – 05.30 p.m.

**(Specifically excludes holidays and public holidays)**

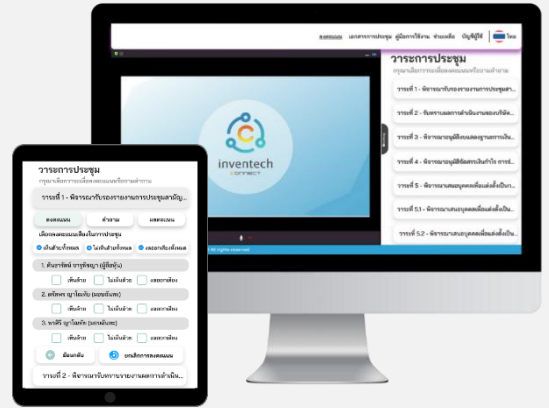


Report a problem

@inventechconnect

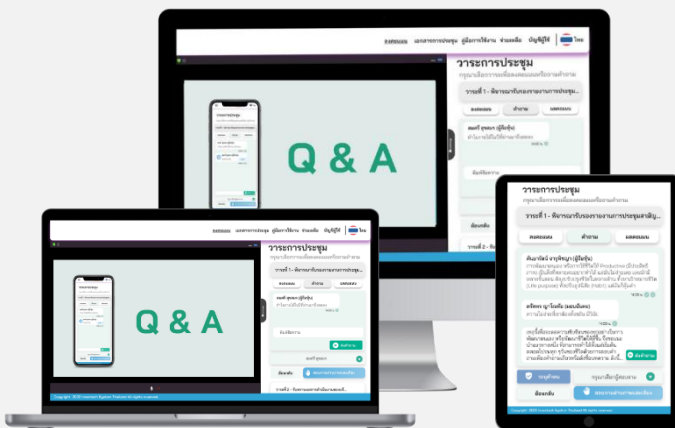
## Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

## Step to ask questions via InvenTech Connect



- Select which agenda
  - Click on “Question” button
- 1 Ask a question
    - Type the question then click “Send”
  - 2 Ask the question via video
    - Click on “Conference”
    - Click on “OK” for confirm your queue
    - Please wait for the queue for you then your can open the microphone and camera

## How to use InvenTech Connect

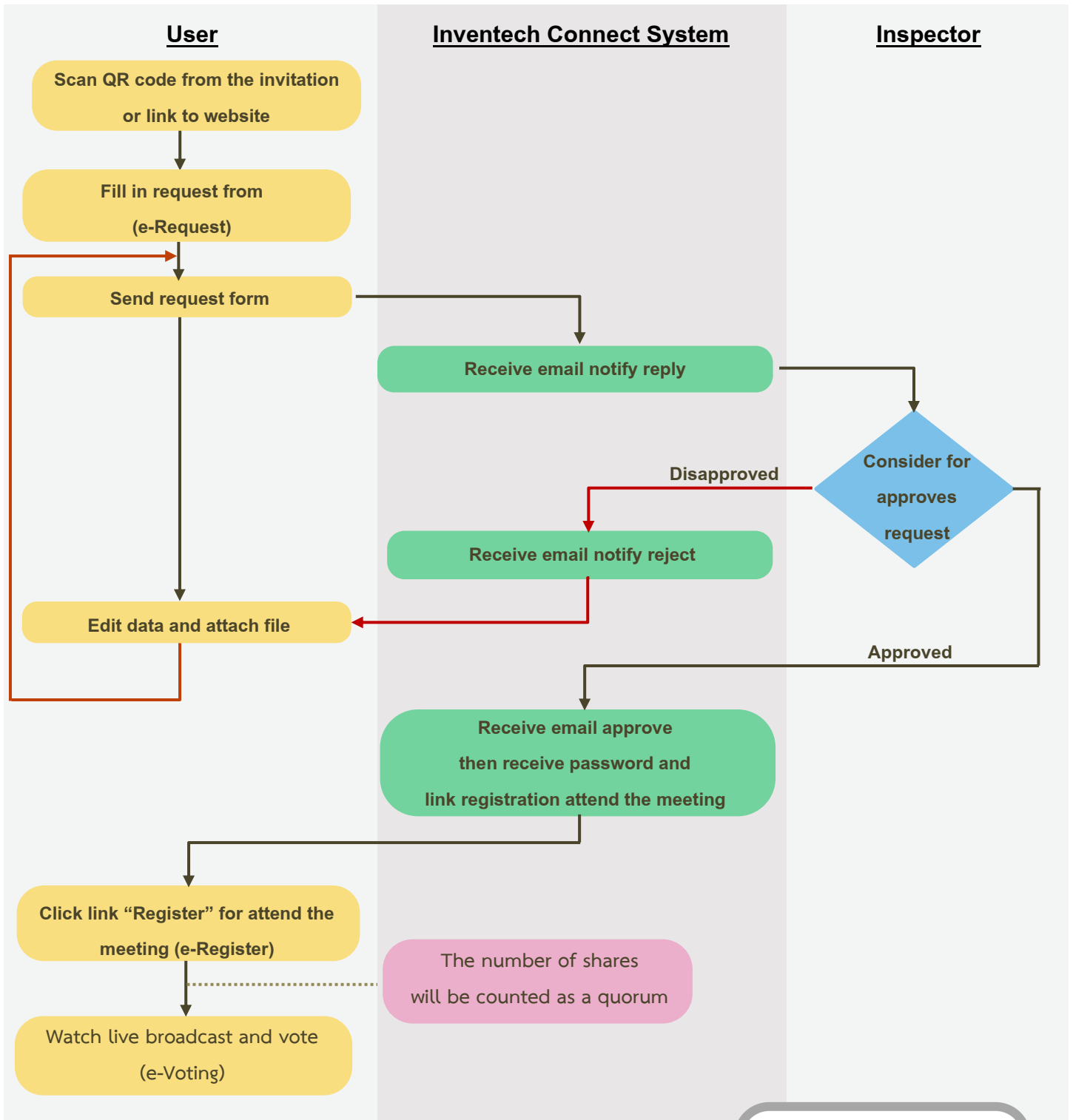


User Manual and Video of using InvenTech Connect

\* Note Operation of the electronic conferencing system and InvenTech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
  - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
  - High Quality Video: Must be have internet speed at 1.0 Mbps.
  - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
  - Smartphone/Tablet that use IOS or android OS.
  - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **\*\* The system does not supported internet explorer.**

## Guidelines for attending of Electronic Meeting



### Condition of use

#### **In case Merge account/change account**

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

#### **In case Exit the meeting**

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

Requisition Form Submission of Questions in Advance, Contact for Further Information, and Meeting Document Details

Shareholder(s) may choose to request the supporting documents by one of the following methods:

1. Scan this QR Code and:"  and fill out the details

2. Email to [noppol@krungthai.co.th](mailto:noppol@krungthai.co.th)

3. Please mark ✓ in  and fill out the following details and return this form to KCAR via mail by business reply service as appeared on the back of this form.

2026 Notice of the Annual General Meeting of Shareholders

Annual Report for the year 2025

Proxy Form

Proxy Form Type A

Proxy Form Type B

Proxy Form Type C

Place of receiving of the printed documents:

Name-Surname.....  
Address No..... Village No..... Alley..... Village Name.....  
Road..... Sub-District..... District.....  
Province..... Postal Code..... Tel.....

Should you wish to receive the above-mentioned documents before the date of the Shareholders' Meeting, please submit the completed requisition form to Corporate Secretary Office by **April 12<sup>th</sup>, 2026**.

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Channel for Submitting Questions in Advance (in lieu of paper submission)

Scan the QR Code to submit your questions.



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If you have any inquiries or suggestions, please contact: Mr. Noppol Sakthong Tel. +66 (0)2 291 8888 ext. 120